

## **Return to Work**

## - Central Aim of Rehabilitation -

## Kassel, March 9, 2017

Dr. jur. Friedrich Mehrhoff | German Social Accident Insurance (DGUV), Berlin



## **Global Facts "Right to Work"**

Around one billion persons with disabilities (pwd) exist worldwide, 20% of the population in each country.

80% of disabilities are not inborn, but developed during life time, mostly during the working age.

Most of them become unemployed and dependent on long-term benefits of social security.



# Finding the way back to the working life after injuries or diseases – a human right!

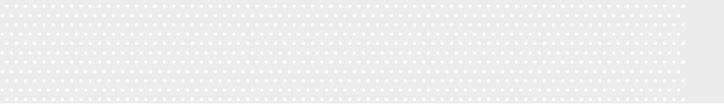


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# Convention of the Rights of Persons with Disability (CRPD), Art. 27 "Work and Employment"

- "(1) States parties shall safeguard and pormote the realization of the right to work, including for those who acquire a disability during the course of employment, by taking appropriate steps, including through legislation, to, inter alia:
- (k) Promote vocational and professional rehabilitation, job retention and **return to work** programmes for persons with disabilities.





#### International guidelines on RTW

- International Social Security Association (ISSA), Geneva
- Rehabilitation International (RI), New York
- International Disability Management Standard Council (IDMSC)

(Since November 2013)



#### Art. 26, 1 a UN-CRPD "Habilitation and Rehabilitation"

"Services and programs begin at the earliest stage and are based on the multidisciplinary assessment of individual needs and strengths ..."



### **Return to Work – a business case**

- The state increases the prosperity of the society that corresponds to its workforce and its working longer and harder (demographic factor).
- Employers need their skilled workers fit for work on a long-term base and want to strengthen their employability.
- Healthcare providers are paid for supporting their clients on their way back to work. This one of main reasons of financing health care professionals!
- Social security institutions, which pay for medical services and for professional and social participation must change the role from a payer to a player: Activating social security!

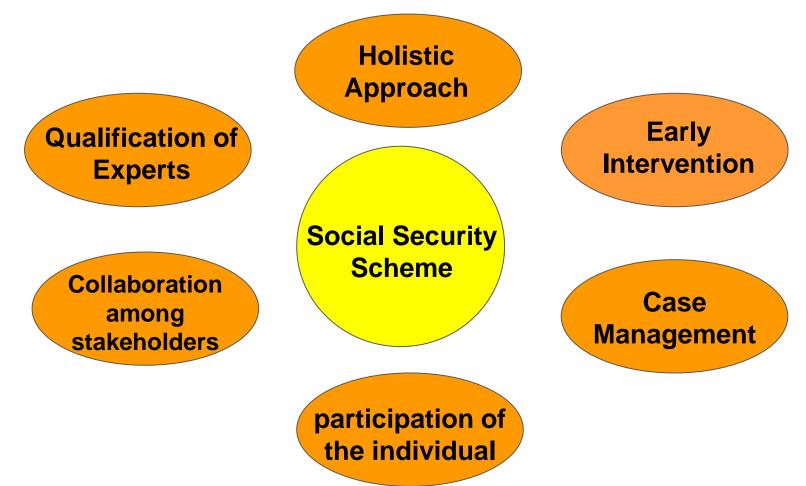




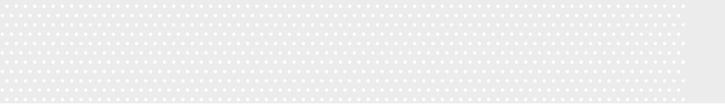
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#### **Success factors in RTW**



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**Prevention!** 

### **Three-step-model**

- 1. Reintegrate employees into the familiar working-place
- 2. Maintain the relationship to their employers
- 3. Invest in finding and training for new working-areas



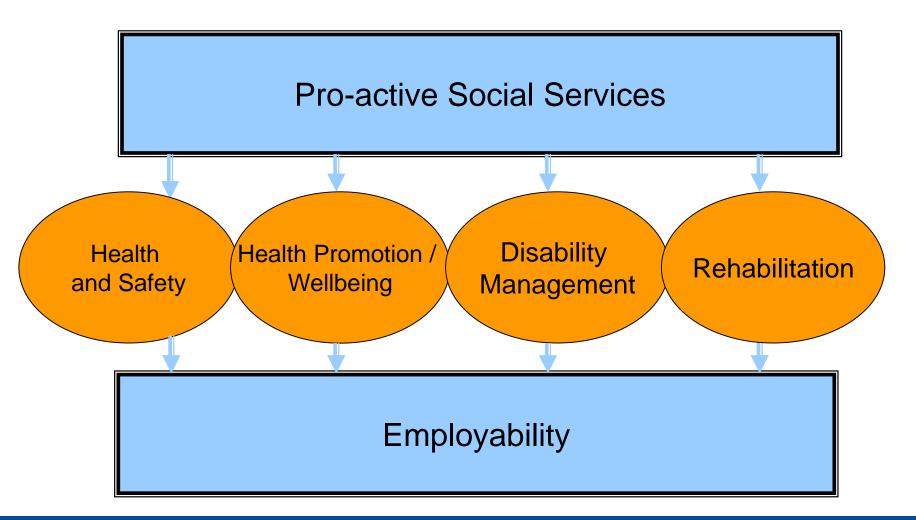
#### **Key elements of success**

#### **Holistic Approach**

- Bio-psycho-social model (ICF) of the WHO as a tool
- Prevention and rehabilitation
- Liability of the employers



#### **Prevention and Return-to-Work**



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## **Preventing employability – German approach**

Legal obligation since 2004 – Disability Management (DM)

- Employers have to offer DM procedure if
  - employee is ill more than six weeks per year and
  - frequently or in time intervals of absence from work

Federal Labor Court decision 2007:

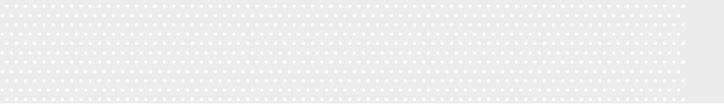
 if employers do not provide evidence that they have offered a disability management program they may not dismiss the employee because of illness



## Identify complex cases that need additional management



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#### **Key elements of success**

#### **Case Management**

- Paradigm-shift from compensation to an activating management and cooperation between physicians and case-managers.
- 5% of cases need rehabilitation management. These complex cases cause insurers 80% of their costs.
- ICF-oriented indicators of an efficient rehabilitation management close to the needs of pwd.



#### **Key elements of success**

**Participation of the Individual** 

- UN-Convention (CRPD) demands to focus on abilities instead of deficits.
- Action plans for implementing participation, inclusion, diversity and individualism.
- New approach: Pwd as peers. Persons with amputations assist other amputees.



#### **Need of coordination**



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#### **Key elements of success**

Collaboration among stakeholders

- Social security institutions must coordinate RTW activities in early detection and case-management.
- Federal approaches by creating an umbrella association of rehabilitation in each country.
- Needs of smaller enterprises give the floor for Regional Centers together with general practicioners (GP).



## Medical Rehabilitation close to the working-place increases the productivity of a person





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### **Global Standards for professionals in RTW**

Qualifying experts

Disability management www.disability-manager.de

Quality audit in enterprises

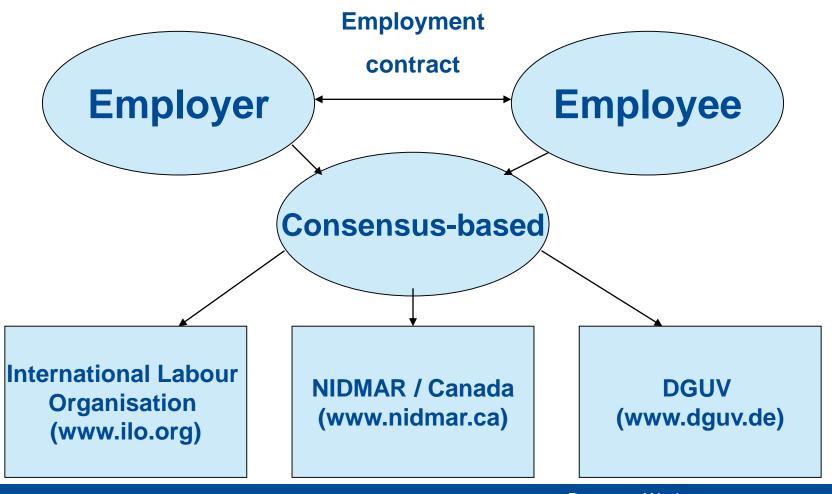
www.ifdm2018.com Vancouver

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## Qualification of experts in RTW

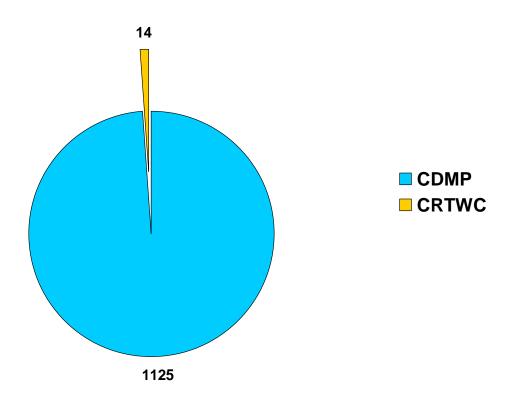
#### **Disability Managers**



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#### 1139 active CDMP / CRTWC



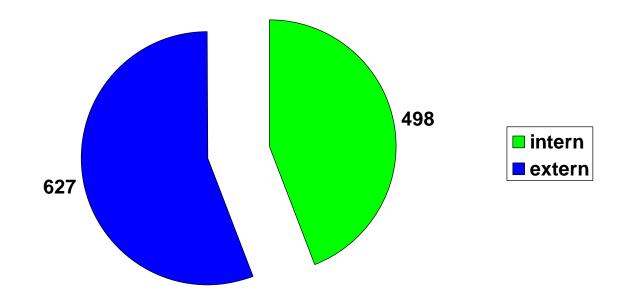
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## active CDMP working in or for enterprises



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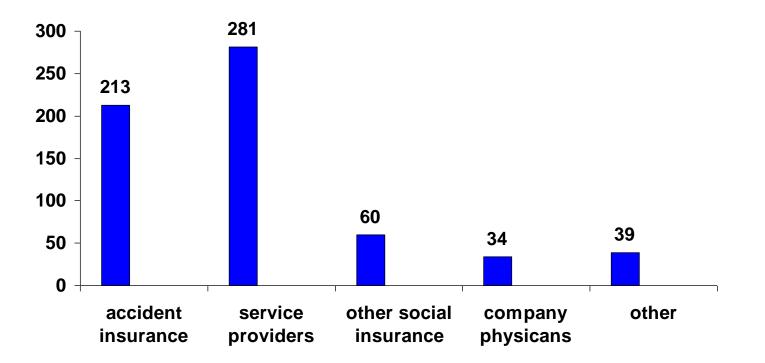
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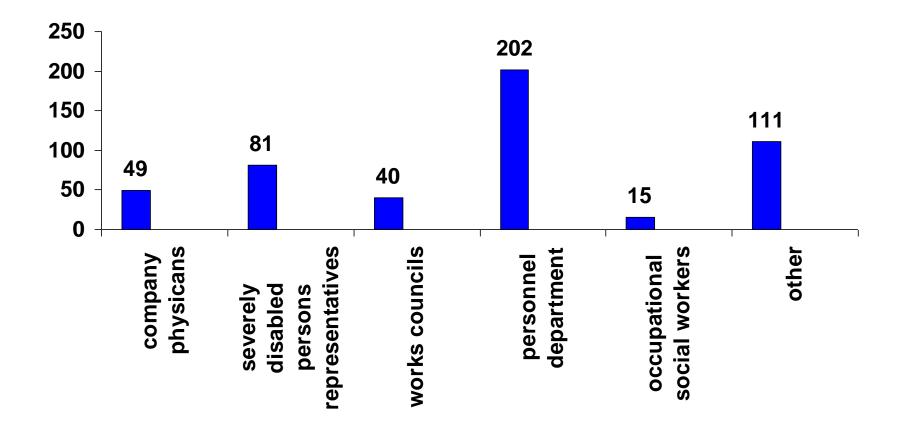


### **CDMP** working for enterprises





#### CDMP working in enterprises



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#### Thank you for your attention!

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#### **Useful links**

- <u>www.disability-manager.de</u>
- <u>www.ifdm2018.com</u>
- <u>www.dguv.de</u>
- <u>www.issa.int</u>
- www.idmsc.org
- <u>www.riglobal.org</u>